

OFFICIAL TRANSCRIPT PROCEEDINGS BEFORE

THE SUPREME COURT OF THE UNITED STATES

DKT/CASE NO. 84-1340

TITLE WENDY WYGANT, ET AL., Petitioners V. JACKSON BOARD
OF EDUCATION, ETC., ET AL.

PLACE Washington, D. C.

DATE November 6, 1985

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IN THE SUPREME COURT OF THE UNITED STATES

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WENDY WYGANT, ET AL.,	:
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Petitioners	:
:	
V.	:
	No. 84-1340
:	
JACKSON BOARD OF EDUCATION,	:
ETC., ET AL.	:
:	
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Washington, D.C.

Wednesday, November 6, 1985

The above-entitled matter came on for oral argument before the Supreme Court of the United States at 11:00 a.m.

APPEARANCES:

K. PRESTON OADE, JR., ESQ., Golden, Colorado; on behalf of the Petitioners.

JEROME A. SUSSKIND, ESQ., Jackson, Michigan, on behalf of the Respondents.

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CHIEF JUSTICE BURGER: Mr. Oade, you may proceed when you are ready.

ORAL ARGUMENT OF K. PRESTON OADE, JR., ESQ.

ON BEHALF OF THE PETITIONERS

MR. OADE: Mr. Chief Justice, and may it please the Court:

We are here today because the individual Petitioners have suffered what we deem to be constitutional injury by being laid off on numerous occasions from their employemet as tenured public school teachers with the Jackson School District in Jackson, Michigan.

The eight individual tenured teachers have, between 1976 and the present time, been laid off on a number of occasions from periods ranging from six weeks up to three years of no employment for Petitioner Wendy Wygant. Deborah Brezezinski, another one of the individual Petitioners, has been laid off eight times, eight separate times, during the past nine years.

The reasons for these layoffs are because of a race-based system for layoff contained in a labor contract between their employer and their union.

We submit that this is an explicit use of race imposed and sponsored by the state itself, the local school board being an agent of the state, being a political subdivision of the State of Michigan, and as such we submit that it must be

1 justified by the state and that justification must be of the
2 most compelling nature.

3 We submit to the Court that at a minimum where the
4 state seeks to assign job benefits and burdens based upon
5 race the burden is upon the state to show a state interest
6 that has some remedial character and we say, number one, the
7 state must identify an injury, identify a constitutional injury
8 that must be remedied at the expense of the individual Petitioners.

9 We say, number two, the state must show that the
10 instrument or device or means chosen to remedy that identified
11 discrimination are properly tailored to achieve that end and
12 no other end.

13 Number three, we think at a minimum the state must
14 do this before, not after, before it resorts to the use of
15 race for determining job benefits. If the states does not
16 do it before the use of race is assigned to determine job
17 rights, how are the courts to review whether the use of race
18 is a permissible constitutional objective and responds to
19 a proper remedial purpose?

20 So, the justification should not be ad hoc or ex
21 post facto. It should be done before the use of race is
22 adopted.

23 Now, we say that the use of race in this case has
24 no remedial character and as such amounts to a naked racial
25 preference. We say that because --

1 QUESTION: Mr. Farris, do you think that a school
2 board has the right to look at its employees overall and to
3 look at the number of black employees it has and the number
4 of black employees available in that immediate area for employment
5 in jobs in the school and conclude for itself that the school
6 hasn't done as much as it should have to employ black employees
7 and develop a program to implement some effort to hire more
8 black employees?

9 MR. OADE: Justice O'Connor, we agree with that
10 and we think that as a predicate for properly conceived affirmative
11 action that is exactly what any employer must do.

12 QUESTION: Well, could it, as part of the program,
13 adopt some kind of layoff policy like this if it felt it were
14 necessary to complete the implementation?

15 MR. OADE: We think that there are some differences
16 between affirmative action recruiting and what an employer
17 may do to incumbent employees.

18 We think to take two public employees, one white
19 and one black, and to treat them differently because of their
20 race must, as I have said, bear a most extraordinary justifi-
21 cation. And, whether or not such a justification would be
22 present in the abstract, I guess, is what your question goes
23 to.

24 QUESTION: Yes. Do you think it is possible under
25 the kind of inquiry I suggested?

1 MR. OADE: I think, Justice O'Connor, there are,
2 for example, school desegregation cases where the courts have
3 found that in order to remedy on-going constitutional violations
4 in segregated school districts and in order to have effective
5 desegregation that it may be necessary to make layoffs by
6 race, but only if strictly necessary to remedy constitutional
7 violations. And, of course, there are no such constitutional
8 violations in this case.

9 We say there is no balancing to be done. Individuals,
10 says the Constitution, have a right to equal protection under
11 the laws. If there is some injury that must be remedied or
12 some other compelling constitutional value, then there is
13 a balancing test to be done, but in this case before the Court,
14 we plead in the complaint in the lower courts in paragraph
15 21 of our complaint that -- and I quote, "There has been no
16 finding of past employer discrimination in the hiring of teacher
17 personnel on the part of the Jackson School Board by a governmental
18 agency competent to rule on such matters."

19 QUESTION: What are you reading from?

20 MR. OADE: Paragraph 21 of the complaint. It is
21 recited at page 12 of our reply brief and is also contained
22 in our original brief, Justice White.

23 QUESTION: May I interrupt you with one question?
24 You discuss the importance of remedying past wrongs, which,
25 of course, is discussed a great deal in the cases. Would

1 you deny the possibility that in the total absence of any
2 past wrong and any desire to remedy anything there might
3 be a valid interest in the desirability of multi-ethnic
4 representation on a teaching faculty which they cite in
5 this collective bargaining agreement?

6 MR. OADE: To answer your question, Justice Stevens,
7 I think there is and I think the Bakke case was an example
8 of that.

9 QUESTION: So then it would at least be
10 arguable -- I am not suggesting an answer -- that that kind
11 of justification might suffice in the absence of any need
12 to remedy anything?

13 MR. OADE: It might suffice, but again -- And, I
14 think in the Bakke case there was a First Amendment interest
15 there that the University of California Board of Regents had
16 in an ethnically diverse student body. But, you could not
17 deprive applicants to the medical school of equal opportunity
18 to achieve that objective.

19 QUESTION: Well, put the Bakke case to one side
20 for a minute and talk about this case. Why would it not be
21 a permissible objective of the school board and the union
22 to do exactly what they said in the collective bargaining
23 agreement; that there had been trouble in the schools and
24 they thought a possible solution to their problems would be
25 some diversity of the faculty.

1 MR. OADE: We don't think the achievement of this
2 aim was for diversity on the faculty. We go right to the
3 collective bargaining agreement and on its face --

4 QUESTION: On its face it says the desirability
5 of multi-ethnic representation on the teaching faculty.

6 MR. OADE: But, the goal that that is aimed at is
7 proportional representation, Justice Stevens, between the
8 population of minorities in the student body and the teacher
9 population. We say that that is an impermissible constitutional
10 objective if you can only get there by depriving tenured teachers
11 of employment rights.

12 I am going to talk about why that is an impermissible
13 objective and why in this case it is an unrealistic and unobtain-
14 able objective.

15 I don't think a school board should simply be able
16 to say we desire multi-ethnic representation. The fact of
17 the matter is the Jackson School Board has multi-ethnic repre-
18 sentation. The Jackson School Board has consistently hired
19 and employed minority teachers consistent with the available
20 supply of qualified minority teachers.

21 QUESTION: Well, assume they had never had a black
22 teacher before. You suggest the means are excessive and maybe
23 you are right, maybe the remedy is wrong. Just kind of focus
24 separately on the question whether the objective itself might
25 in some circumstances be a legitimate, permissible objective.

1 MR. OADE: If they had never hired a black teacher
2 and did not have any, I think this would be a different case
3 and I think --

4 QUESTION: And there were never any available, so
5 they didn't do it wrongfully in any sense, they just didn't
6 happen to have any. I just want to -- If they need to be
7 remedying something in order to have a permissible objective.

8 MR. OADE: I think, first of all, they do need to
9 be remedying something. I think there it has to have some
10 remedial character. Whenever the state resorts to the use
11 of race for determining job rights, it must have a remedial
12 character. You can't deprive one individual of equal protection
13 of the law just to achieve a worthy social objective that
14 the school board may think is worthy.

15 QUESTION: You would say then that if there were
16 two people -- They had a vacancy and there were two applicants,
17 a white and a black person, you would say the state could
18 not choose the black just to increase the number of blacks
19 on the faculty absent some proof of discrimination in the
20 past?

21 MR. OADE: No, we do not say that, Justice White.

22 QUESTION: Well, you seem to.

23 MR. OADE: First of all, this is not a hiring case
24 and we certainly --

25 QUESTION: Why would the hiring case be different

1 if the reason one person is hired and the other person is
2 turned down is a racial reason and there is no proof of past
3 discrimination?

4 MR. OADE: We think in the absence² of any remedial
5 effort and the absence of any work force analysis and the
6 absence of any under-utilization of minorities in the work
7 force and in the absence of any goals and timetables or standards,
8 yes, that would be impermissible for an employer, simply for
9 the sake of race, to prefer one individual over another individual.

10 QUESTION: But, you would say if the school board
11 just thought the blacks were under-represented that the preference
12 for the black would be quite all right as a hiring matter.

13 MR. OADE: We are saying if --

14 QUESTION: Even though there had been no constitutional
15 violation in the past.

16 MR. OADE: No, I am not saying that. I am saying
17 there has to be a remedial character here. There has to be
18 a finding of discrimination. I don't think --

19 QUESTION: So that in my example the state could
20 not do that absent some proof of some past discrimination
21 that had to be remedied.

22 MR. OADE: That is correct, Justice White. I am
23 sorry if I misspoke myself.

24 QUESTION: May I interrupt just for a minute. The
25 discussion for the last three or four minutes has omitted

1 entirely what seems to me to be the issue in this case and
2 that is, the reverse discrimination against whites. In other
3 words, people are laid off. Suppose you did have some decision
4 below that there had been discrimination in the past. Would
5 that justify the laying off of people to make room for the
6 employment of others?

7 MR. OADE: We don't think so, Justice Powell.

8 QUESTION: It has not been mentioned in the recent
9 discussion.

10 MR. OADE: I think that gets to whether -- even
11 if, even if you had some findings of discrimination in the
12 Jackson School District in the hiring of minority teachers
13 which are not present here, that the instrument chosen here
14 would still be impermissible, because, number one, it is not
15 properly tailored to remedy that. It is an extremely harsh
16 instrument. You are talking about who is going to keep their
17 job and you are talking about making that determination on
18 the color of one's skin. So, we think even if there were
19 findings.

20 But, I want to make it very clear here --

21 QUESTION: Isn't it true that some of the teachers
22 in your group got their jobs solely because of the color of
23 their skin?

24 MR. OADE: No, we reject that, Justice Marshall.

25 QUESTION: Is there anything in the record to prove

1 it?

2 MR. OADE: There is nothing to prove --

3 QUESTION: Didn't you have segregated schools in
4 Jackson?

5 MR. OADE: We think --

6 QUESTION: Didn't you?

7 MR. OADE: We don't believe that is correct, Justice
8 Marshall.

9 QUESTION: You never had segregated schools in Jackson?

10 MR. OADE: The record goes back in this case to
11 1953 and we know one thing about the Jackson School District
12 in 1953.

13 QUESTION: My phrase was ever.

14 MR. OADE: It --

15 QUESTION: Did you ever have segregated schools
16 in Jackson?

17 MR. OADE: I can't answer that question, Justice
18 Marshall. The record does not answer that.

19 QUESTION: But, did you look that up. Were you
20 interested in finding out?

21 MR. OADE: I was very interested in finding out.

22 QUESTION: Well, did you find it?

23 MR. OADE: We have data --

24 QUESTION: Is the answer yes or no?

25 MR. OADE: The answer is the record does not show

1 that.

2 QUESTION: And, you didn't find it?

3 MR. OADE: And, I did not find it.

4 We know from two prior decisions in two related
5 cases previous to this one which we refer to as Jackson One
6 and Jackson Two, that there is no discrimination in the school
7 district as to minority hire. We know that from a federal
8 district court who made a jurisdictional finding in 1976.
9 We know that from a county circuit court decision in 1979
10 where a county circuit court judge, Judge Britten, examined
11 the history of the Jackson School District, examined the adoption
12 of the race-based layoff system in the contract which we challenge
13 here today, which at that time minority teachers were suing
14 the school board to uphold the preference contained in the
15 agreement because the Jackson School Board had refused to
16 follow when it met laying off tenured, white, experienced
17 teachers and retaining inexperienced, minority, probationary
18 teachers. That happened in 1974. That lead to the lawsuits
19 in Jackson One and Jackson Two.

20 In Jackson Two, the county circuit court found that
21 there is no history of overt discrimination by the parties
22 to this labor contract.

23 Now, this contract was adopted in 1972. Let's look
24 at the situation in the Jackson School District when this
25 contract was adopted.

1 Justice Marshall asked did we have segregated schools
2 in the Jackson School District. Certainly not in '72. This
3 school district over a period of time had made an on-going
4 effort to keep up with changing housing patterns and had redrawn
5 their school boundary lines and built new schools in order
6 to effectively integrate that school district and had achieved
7 that prior to the time that this contract was adopted in 1972.

8 It had also set certain minority hiring goals in
9 that school district and those minority goals are discussed
10 in our brief and they concern the fact they wanted at least
11 two minority teachers in each of the small elementary schools
12 which had between 10 and 15 teachers each.

13 QUESTION: Mr. Oade, if there had been some segregation
14 and if it was relevant, whose obligation was it to put it
15 in the record in this case?

16 MR. OADE: The state's obligation, Mr. Chief Justice.
17 We came forward and we said we are being victimized by a labor
18 contract which exhibits on its face an intent to discriminate
19 on the basis of race and we have suffered a constitutional
20 injury because of it and it is the state that must come forward
21 to justify it. And, obviously, to the extent there is no
22 compelling justification in the record, the state loses.

23 I simply make the point that in 1972 the hiring
24 goals of the school district had been met. It was a healthy
25 situation. You had the same number of minority teachers one

1 would expect to find given non-discriminatory hiring.

2 So, this contract was not adopted as an affirmative
3 action hiring or recruitment effort. It was adopted in 1972
4 in order to do one thing, to achieve proportional representation
5 between the percentage of minorities and the student body
6 and the percentage of minority faculty. If they had 25 percent
7 minority students, they wanted 25 percent minority teachers.

8 That is what the contract says and I quote: "The
9 goal of such policy shall be to have at least the same percentage
10 of minority racial representation on each individual staff
11 as is represented by the student population of the Jackson
12 public schools."

13 This contract says nothing about affirmative action
14 hiring goals. It says nothing about the availability of minority
15 teachers, the supply, if you will, who are out there to be
16 hired. It says nothing --

17 QUESTION: May I just ask, I want to be sure I under-
18 stand your position. Do you contend that was an impermissible
19 goal?

20 MR. OADE: Yes, we do.

21 QUESTION: To get the same ratio of teachers and
22 students?

23 MR. OADE: Yes, we do. We say and we quote, Justice
24 Powell, from Bakke. A proportional representation is an
25 impermissible constitutional objective and constitutes

1 discrimination.

2 QUESTION: But, the earlier hiring goal, was that
3 permissible or impermissible?

4 MR. OADE: A hiring goal, we think, may be permissible
5 if you have some finding or determination of --

6 QUESTION: Is it permissible to try to get the same
7 ratio as in the employment market, but impermissible to get
8 the same ratio as in the student body?

9 MR. OADE: That is correct. That is correct.

10 QUESTION: Would you explain why?

11 MR. OADE: Pardon me?

12 QUESTION: Would you explain why one is permissible
13 and the other is impermissible?

14 MR. OADE: Well, one has a remedial character, Justice
15 Stevens. If, in fact, you have some determination that there
16 is a shortfall of minority teachers relative to the supply,
17 and if that is statistically significant enough that we know
18 it didn't happen by accident, then --

19 QUESTION: It is not a remedy for the benefit of
20 any victim.

21 MR. OADE: No, it is not, and that issue --

22 QUESTION: But, nevertheless, it is permissible.

23 MR. OADE: I don't think the Court has to reach
24 that question in this case as to whether it would have to
25 be victim-specific. Certainly there are no findings,

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1 victim-specific or otherwise. And, we think the very reason
2 this case is before this Court is because you do not have
3 findings of discrimination, either on an individual basis
4 or on a group basis.

5 Getting back to the labor contract, the contract
6 says nothing about hiring goals or timetables. It says nothing
7 about the school district's employment practices or procedures.

8 What the contract is designed to do is achieve this
9 racial balance and what Article XII is designed to do, as
10 put by the district court, and again I quote -- Article XII,
11 to be clear, is the contract provision that assigns layoffs
12 on the basis of race.

13 Based on the district court's findings which are
14 on page 32A of our appendix to the petition, "the plan is
15 designed to either, one, retain a sufficient number of minority
16 teachers so that the racial composition of the Jackson School
17 District faculty will roughly approximate that of the student
18 body; or, two, if that ratio has not yet been achieved, then
19 at least to prevent a reduction in the minority to majority
20 ratio."

21 So, what we have is a racial preference designed
22 to achieve a racial balance and a prohibition against laying
23 off minority teachers if that would reduce the existing percentage.

24 Why is that an impermissible objective, which Justice
25 Stevens has inquired previously. It is impermissible because

1 there is no causal nexus or relationship between the percentage
2 of minorities in the student body or the percentage of minority
3 teachers. They are subject to totally different influences.

4 There are any number of reasons why you might have
5 a certain percentage of minorities in the student population.
6 It might reflect change in birth rates, it might reflect housing
7 habits, it might reflect racial demographics, it might reflect
8 parent choice, it might reflect population movement. Any
9 number of reasons can increase or decrease the percentage
10 of minority students in a school district.

11 Now, let's look at the percentage of minority teachers.
12 What influences the percentage of minority teachers in a school
13 district? The first and most important thing that influences
14 the percentage is the supply. What is the available supply
15 of minority teachers who are available to be hired by any
16 school district?

17 Taking the number, the most recent data we have,
18 we know that in 1979 and 1980 all Michigan colleges and
19 universities graduated a certain percentage of minorities
20 with education degrees, whether it is a Bachelor's, whether
21 it is a Master's, whether it is a Ph.D, and assuming that
22 every minority that gets an education degree wants to go into
23 teaching, we know that the available supply of minority teachers
24 is at most 11 percent.

25 The school district cannot be expect to hire and

1 retain more minority teachers than are available out there.
2 Yet they have an objective that says we have 27 percent minority
3 students, we want 27 percent minority teachers, and until
4 we get it we are going to deprive other tenured teachers of
5 their civil rights in order to get there. That is why it
6 is an impermissible constitutional objective.

7 And, again --

8 QUESTION: But, as applied to just hiring you wouldn't
9 make that same argument, I take it?

10 MR. OADE: Well, again, I am reluctant to answer
11 questions on hiring because we say this is not a hiring case.
12 This layoff provision is not even designed to --

13 QUESTION: I know, but the Court has to be mindful
14 of the whole picture in resolving cases, so that is kind of
15 unrealistic to decline to answer, I think.

16 MR. OADE: I think to answer your question, Justice
17 O'Connor, I can tell you what the practice is in this country
18 today. Whether it is under the Office of Federal Contract
19 Compliance, or whether it is under the EEOC guidelines, every
20 Fortune 500 company in this country hires according to race.
21 They all do it.

22 QUESTION: Well, is it unconstitutional to do that?

23 MR. OADE: We think -- Well, the Constitution, of
24 course, does not govern the private sector. They do that,
25 however --

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QUESTION: Within the public sector is what we are talking about.

MR. OADE: That is correct. They do that under the Office of Federal Contract Compliance -- the regulations, and it is 41 CFR, Part 60, tells these employers you must have an utilization analysis. In other words, you must look at your work force. You must see if your supply of black engineers is equivalent to the number of black engineers you could hire given the supply available. And, if there is a disparity in your work force and if it is a significant disparity, then you must adopt goals and timetables.

And, employers do that and they hire according to race to reach those goals and objectives.

This plan before this Court could not meet the standard in the private sector under the OFCCP. Why not? It uses race to determine and assign job rights without any utilization analysis of its work force, without any determination that they are not hiring or retaining minorities according to the available supply, without any goals and timetables to place some kind of appropriate limit on what is being done here.

So, to answer your question, we can say what is being done in the private sector under OFCCP, and, ostensibly, under this Court's holding in the Weber case.

QUESTION: Counsel, this was caused by a contract, wasn't it?

1 MR. OADE: Yes, it was.

2 QUESTION: This whole problem is the contract.

3 MR. OADE: It is in a labor agreement between the
4 Petitioners' employer and their union, Justice Marshall.

5 QUESTION: And, the union is 80 percent white.

6 MR. OADE: That is correct more or less.

7 QUESTION: And, that is what you are complaining
8 about.

9 MR. OADE: Well, the fact of the matter is we don't
10 think you should look at the race of a union. We think you
11 should look at whether or not people are voting their economic
12 self-interest. That is what a collective bargaining agreement
13 is all about. And, to say that this -- or suggest that this
14 is somehow proper because the majority of the union members
15 voted to ratify it after it was put in there without their
16 knowledge, to suggest it is constitutional for that reason,
17 we reject that suggestion.

18 We say that the United State Constitution guarantees
19 individuals equal rights under law and the constitutional
20 guarantee does not depend on whether one has enough clout
21 to negotiate for it at the bargaining table.

22 QUESTION: Well, I don't see how much clout 20 have
23 over 80 percent. I have great difficulty in finding that
24 clout.

25 MR. OADE: They have no clout to protect their individual

1 rights, Justice Marshall, and that is why we are before this
2 Court.

3 QUESTION: You are saying that the 20 percent of
4 the union should not have the rights that were negotiated
5 by that union.

6 MR. OADE: I am saying that --

7 QUESTION: Is that what you are saying?

8 MR. OADE: No., I am saying that regardless of what
9 the employer and the union do, regardless of what they do,
10 Justice Marshall, the Constitution says you shall have equal
11 protection under law. The collective bargaining process is
12 not competent to determine someone's constitutional rights
13 and we think that is simply a given. We would cite to the
14 Court the case of Alexander versus Gardner-Denver, which is
15 a 1974 decision of this Court, which I believe is 415 U.S.
16 36. That was a Title VII case and the issue in that case
17 was can a union and an employer weigh an employee's Title
18 VII rights. Of course, that can't weigh it.

19 QUESTION: Counsel, that goes all the way back to
20 Tonstall and Steele back in the 40's. That is when that was
21 determined, that a union and employer could not --

22 MR. OADE: You are correct, Justice Marshall, thank
23 you.

24 QUESTION: There is nothing new about that, but
25 that doesn't apply to this. This is where the union contract

1 was carefully negotiated and agreed upon and you want to upset
2 it.

3 MR. OADE: Justice Marshall, first of all, we want
4 to upset it because it is unconstitutional and it deprives
5 the Petitioners before this Court of their constitutional
6 rights and we object to any characterization that this was
7 carefully negotiated.

8 QUESTION: Well, whether it was carefully negotiated
9 or not, if it violates the Constitution, your position is
10 that it can't stand even if it is 100 percent correct.

11 MR. OADE: That is correct. Even if the process
12 was entirely good and you had an entirely above-board process
13 by which this was arrived, it still violates the Constitution.

14 CHIEF JUSTICE BURGER: Your time has expired now,
15 Mr. Oade.

16 MR. OADE: Thank you.

17 CHIEF JUSTICE BURGER: Mr. Susskind?

18 ORAL ARGUMENT OF JEROME A. SUSSKIND, ESQ.

19 ON BEHALF OF THE RESPONDENTS

20 MR. SUSSKIND: Mr. Chief Justice, and may it please
21 the Court:

22 By 1972, this Court had charged school boards to
23 step up to their Fourteenth Amendment duties to end discrimination
24 and integrate their schools, advising boards to evaluate the
25 total facts and to review a wide range of factors.

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This is exactly what the Jackson Board did as a part of a comprehensive, four-year study.

The Board knew that the district had discriminated against students and faculty. The Jackson Board further knew minority teachers would be necessary for faculty integration and were educationally essential to aid students who will live in the society.

The educational policy was sound and the governmental interest was compelling.

Article XII was but a part of total integration. It was arrived at bilaterally. All the teachers' views were represented. It is clearly designed so that the gains made would not be in vain and destroyed in the event of a decline in total student enrollment.

Article XII did not place the burden on any one group. It was believed by all the parties to be applicable. All parties' interests were represented. The collective bargaining process itself was a significant safeguard because of its adversary nature.

Article XII, which is part of the overall layoff language, takes race into account, however, it is the one part of a layoff clause which takes into account as well curriculum and program.

Now, no animus on the part of the Board or the union has been alleged by the Petitioners. There has been no

1 allegation that this language was enacted to harm these
2 Petitioners in particular or whites in general, this is part
3 clearly of a remedial effort to cure the vestiges of discrimination
4 and to enhance the educational opportunities of Jackson students.

5 Now, the rights of employees were balanced against
6 the needs of a sound educational system and were enacted by
7 responsible parties.

8 QUESTION: Mr. Susskind, before you proceed, did
9 I understand you to say that the Board in 1972 knew it had
10 been discriminating against minority teachers?

11 MR. SUSSKIND: It certainly did.

12 QUESTION: Did it take that position in the litigation
13 before the district court in the first case? It denied it
14 at that time.

15 MR. SUSSKIND: Certainly it did and in the first
16 case --

17 QUESTION: It did deny in that case it had discrimi-
18 nated?

19 MR. SUSSKIND: In Jackson One that is correct.

20 QUESTION: Yes.

21 MR. SUSSKIND: Now, Jackson One, bear in mind, however
22 -- Judge DeMascio, I think, makes this very clear in his --

23 QUESTION: The same parties as in this case?

24 MR. SUSSKIND: Different issues, however.

25 QUESTION: The discrimination issue wasn't different,

1 was it?

2 MR. SUSSKIND: Justice Powell, first of all, when
3 this case was tried before Judge DeMascio it wasn't a question
4 of whether or not Jackson was going to integrate its schools.
5 I think Judge DeMascio made it very clear, there was no effort
6 made and no proofs put in to prove a Fourteenth Amendment
7 claim.

8 The Plaintiffs in that case, don't forget, were
9 the union and the black teachers simply attempting to enforce
10 the labor agreement.

11 QUESTION: Well, whatever the issue the Board claimed
12 it had not discriminated.

13 MR. SUSSKIND: Your Honor, not only did Jackson --

14 QUESTION: Is that correct?

15 MR. SUSSKIND: That is certainly correct. Jackson
16 had not only voluntarily integrated and when we were sued
17 here -- very frankly the Jackson Board at that point didn't
18 want to open itself up if it didn't need to to that type of
19 an admission and the possibility of other lawsuits.

20 QUESTION: While I am interrupting you, let me ask
21 you this question. Has there ever been any judicial decision
22 of discrimination by the Board?

23 MR. SUSSKIND: No judicial by the Board. The Board,
24 I think --

25 QUESTION: Has there ever been any judicial decision?

1 MR. SUSSKIND: You have, of course, the NAACP.

2 QUESTION: The answer with respect to this Board
3 is no, isn't it?

4 MR. SUSSKIND: Your Honor, there has been no judicial
5 determination and it was a voluntary effort to integrate and
6 there was no reason for a trial.

7 QUESTION: So, there has been no judicial determina-
8 tion?

9 MR. SUSSKIND: That is correct for those reasons.
10 Now, let me also say as to the facts and the stipulated record,
11 Justice Powell, that Jackson surely knew what was going on
12 there, but didn't want to flail itself publicly either --
13 Frankly, when we were establishing the stipulated record
14 for this case and certainly not in the matter before Judge
15 DeMascio. In that issue, it wasn't a question of asking the
16 federal court to write this contract language. The contract
17 language existed.

18 The characterization that because Jackson One occurred
19 is somehow supportive to the Petitioners, I think, is in error.
20 And, a reading of Judge DeMascio's opinion, I think, will
21 support it.

22 One, no -- As I say, they weren't attempting --
23 The Plaintiffs in that case weren't attempting to prove a
24 Fourteenth Amendment claim. They didn't have to prove a Fourteenth
25 Amendment claim. No one was asking the court to rewrite this

1 type of language. They already had it.

2 The only issue there raised by the Board -- In fact,
3 I think Mr. Oade kind of mentions it here himself. --
4 is the question between tenured teachers and non-tentured.
5 Now, that was resolved in the state court under Michigan state
6 law. The following year all the minority teachers, in fact,
7 had tenure and the Board didn't take that position. Even
8 though that litigation was pending, the labor agreement, collectively
9 bargained, was followed. So, I think that is, with all due
10 respect, a red herring on that particular issue.

11 It seems to me that the Board, having been told
12 by this Court -- I am not saying that you told Jackson speci-
13 fically -- but it seems to me the clear word that was sort
14 of getting out, particularly after Brown Two and Swann. I
15 don't mean to be paraphrasing perhaps what was going on here,
16 but it seems that the Court had perhaps had it with some of
17 the cases that kept coming up here with the same issues being
18 raised.

19 We certainly felt that you would have to look
20 where do you have your students placed, what kind of faculty
21 do you have, and if you are going to integrate, this just
22 wasn't one issue you would look at, you would look at where
23 the students are, where the faculty is, and I certainly find
24 it -- And, one of the things we should have done, and, indeed,
25 look at is as long as we were doing all of these things under

1 our Fourteenth Amendment duties, should we not, after all,
2 this being an educational institution, understand what it
3 might do for us educationally and culturally. And, I think
4 the decision --

5 Once you had, as an example, the stipulated to NAACP
6 complaint in 1969, I think everybody got looking at this and
7 said, gee, you know, this is not only the right thing to do,
8 but it is the right thing to do educationally, let's have
9 a culturally, ethnically diverse faculty. No one seems to
10 quarrel with the competency of the Board to do that and no
11 one seems to have suggested that there is anything the matter
12 with it.

13 So, I guess the main fault we seem to have here
14 is that because we don't have a really good record is because
15 we voluntarily integrated. Now, had we been like Dayton or
16 like Columbus or Detroit and refused to integrated, did not
17 obey this Court's order until somebody sued us and made us
18 do it, we would have the record you would want. But, Jackson
19 voluntarily integrated and, therefore, it doesn't have the
20 record. So, we are sort of in a Catch-22 situation on that.
21 We either seemed to do what this Court wanted us to do and
22 integrate and evaluate all those factors. You know, this
23 wasn't some hasty decision. It was done over a four-year
24 period and it wasn't just the Board. It was the Jackson Board,
25 it was a blue-ribbon committee, it was an ad hoc committee

1 of faculty and administrators, it was the Minority Affairs
2 Office, you had had the NAACP's complaints. It seems to me
3 that in four years one could make this sort of determination.

4 Now, I agree with Mr. Oade. It is not a hiring case.
5 Article VII are goals, simple goals of what they thought would
6 be nice. It is Article XII that tells you how you layoff.

7 QUESTION: Mr. Susskind?

8 MR. SUSSKIND: Yes, Justice O'Connor.

9 QUESTION: Normally classifications based on race
10 are constitutionally suspect. I suppose you would agree with
11 that.

12 MR. SUSSKIND: I would certainly want to look at
13 all the facts of the remedial nature.

14 QUESTION: They are suspect, right?

15 MR. SUSSKIND: They should be looked at.

16 QUESTION: Classifications based on race?

17 MR. SUSSKIND: As the district court, of course,
18 did.

19 QUESTION: And, normally I guess the court would
20 look to see whether the government can demonstrate a compelling
21 state interest to justify such a classification if it made
22 one. Now, what is the compelling interest that the School
23 Board asserts here? Is it to maintain a faculty/student ratio
24 or is it some other purpose? What do you rely on today?

25 MR. SUSSKIND: Your Honor, let me make it very clear

1 that what Jackson was looking at, both in 1972 -- and I will
2 be glad to answer that further if the Court should desire.

3 QUESTION: Well, just a short answer in response
4 to the question.

5 MR. SUSSKIND: Certainly. It was looking at the
6 fact it had to integrate, to look at the faculty and the students.
7 I am talking about the students by placement and the need
8 for integration and where the faculty was placed and what
9 they would have to address on that issue. But, at the same
10 time, at the same time they were dealing with the question
11 of integration, they also were dealing with the issue of
12 educational soundness, for a diversified faculty, and dealing
13 with that problem.

14 Now, if you are asking me which is more important,
15 they were both equally important.

16 QUESTION: So, the Board does rely essentially on
17 faculty/student ratio and the role model rationale.

18 MR. SUSSKIND: Justice O'Connor, I didn't say that
19 and I didn't mean that. I think what I was looking at
20 specifically was was it their duty to integrate, how to go
21 about that integration, and certainly at the same time --
22 and we make no apology for it -- educationally --

23 QUESTION: Integrate in hiring. You are talking
24 about hiring employees, integrate hiring?

25 MR. SUSSKIND: May I would just like to, if I may

1 for you, lay out some facts that I think the Court should
2 be looking at in carrying on this discussion.

3 You know, before 1954 there was not one minority
4 teacher in the Jackson public schools. Two hundred and fifty
5 teachers were hired during the 50's. One of them was a minority
6 teacher.

7 Now, during that period -- let's take 1953 and 1954 --
8 you had 9,966 students, 355 teachers, and one of them was
9 black.

10 In 1961, you had 12,611 students, 515 teachers,
11 and ten of them were minority. Now, by 1971, and this is
12 stipulated to in the record, they went on an intensive recruit-
13 ment program to bring teachers in.

14 Now, in 1972, okay, you actually had the integration
15 plan which now went to busing and went to the allocation of
16 the faculty. You just had those hiring gains. Now, the reason
17 it is addressed in Article XII is if you are not going to
18 do something about layoffs is it going to be considered by
19 the public as a good faith effort to integrate.

20 QUESTION: Maybe I can't get an answer, but I really
21 would like to know what the compelling state interest is that
22 you are relying on for this particular layoff provision in
23 a nutshell.

24 MR. SUSSKIND: We have just dismantled a segregated
25 system. We have just moved to a unitary system instead of

1 a dual system and to protect the gains made that was going
2 to allow us to do that as we looked at what we certainly thought
3 were some of the factors we ought to be looking at like faculty
4 and wanting a diverse ethnic faculty, to protect that we had
5 to have Article XII. It is the only place --

6 QUESTION: To preserve a faculty/student ratio that
7 the Board thought was appropriate?

8 MR. SUSSKIND: At that point in time, Justice O'Connor,
9 when you look at the number of schools we had and the number
10 of minority teachers we had, about the first time you were
11 going to get a layoff -- We had just gone through this hiring
12 effort to bring in these teachers. If you are not going to
13 protect them in a layoff, you are really going through an
14 exercise in futility in hiring in the first place. We wanted
15 them there. We had to have a method of protecting them.

16 And, you know, everybody is concerned about fairness.
17 Jackson, having nothing else to do with its time, had to run
18 around just simply discriminating against whites at random.
19 When we decided why this layoff program was needed, we knew
20 that minority teachers at a minimum had at least five years
21 less seniority. If you are going to apply straight "inverse
22 orders to minorities," those gains were going to be long gone
23 pretty quickly.

24 QUESTION: Well, it is a knotty problem and it leads
25 to the next question which is what means can be used to achieve

1 a compelling state interest if you find that there is one
2 for a race-based provision.

3 MR. SUSSKIND: Certainly it is part of integration.
4 I think the courts, obviously after this Court decided --
5 We were integrating that district. I don't think there is
6 any mystic in this record after all those four years and every-
7 thing that district went to -- By the way, it was certainly
8 not welcomed with open arms by everyone in Jackson, but it
9 did integrate and this is one of the things that was involved
10 in integration.

11 That is what the compelling state interest was from
12 that standpoint. The education interest is equally important
13 to the Board. I can't separate them for you, because we couldn't
14 separate them for you and the people involved here, kids,
15 is what was good for these children in this
16 educational program, but it is what the Board was concerned
17 with, not whether or not Teacher X or Teacher Y was laid off.

18 And, these teachers -- Let me tell you this and
19 I think it has been highly responsible -- because they have
20 subordinated seniority, not only -- That is why I don't want
21 to have some belief here that the only thing we are talking
22 about is Article XII. It is subordinated to protect programs,
23 it is subordinated to take care of such things as elementary
24 art, music, and the like. It is subordinated to take care
25 of curriculum. And, if one of these teachers had been laid

1 off because we had to protect Latin, we certainly wouldn't
2 be here. No one would say that because these teachers who
3 bargained to subordinate seniority for the good of the program
4 or for the good of the kids' education, that some how there
5 was a constitutional violation.

6 But, for heaven's sake, in this case to have diverse
7 faculty, we also mentioned the nasty word "race." So, if
8 one of them happens to be laid off for that reason, now we
9 are here constitutionally.

10 Yet, to deal with the issues presented to the district
11 of what do you do about integrating and looking at your faculty
12 and having a diverse faculty, you have to address it somewhere
13 in the layoff clause or you would be right back to where you
14 started from in short order. I don't know where else you
15 would address it but in layoff.

16 Now, you know, Article VII is, indeed, a goal.
17 It is a hiring policy. It is not a term and condition of
18 employment. It has to be bargained about. Layoffs do happen
19 to be collectively bargained and they were. These parties
20 reviewed it in 1977. This contract had been ratified eight
21 times.

22 QUESTION: Mr. Susskind, can I ask you a background
23 question?

24 MR. SUSSKIND: Yes, sir.

25 QUESTION: At the time the layoff started -- and

1 as I understand it, they went on for a period of several years
2 where the people were hired and put back and laid off again.
3 But, at the beginning of the problem when you had to decrease
4 the total number of teachers, what is the maximum seniority
5 of the people who were laid off? How seriously did you affect
6 them?

7 MR. SUSSKIND: Justice Stevens, I regret to tell
8 you --

9 QUESTION: Does the record tell us that?

10 MR. SUSSKIND: I can't honestly tell you. I can
11 tell you that the majority teachers certainly had about --
12 or the minority teachers have an average of five years or
13 less seniority.

14 You see, the problem is a lot of this applies to
15 what program. You can have a many-year teacher end up being
16 laid off without any regard to the racial question.

17 QUESTION: Because she was teaching the wrong subject
18 or something like that.

19 MR. SUSSKIND: Right.

20 QUESTION: Yes.

21 MR. SUSSKIND: That is right. If they were going
22 to lay off, for instance, ten people in the high school, it
23 may turn out that your ten less senior is your math department
24 or your entire foreign language department. That is why you
25 have to really look to the makeup of that particular layoff.

1 It may end up with somebody with ten years' seniority, as
2 an example, ends up getting laid off without any relationship
3 to the question that brings us before this Court today.

4 That is why it is really impossible without sitting
5 down and laying that all out at any point in time and say
6 this is why it happened because that really may not be why
7 it happened at all.

8 You know, when these parties looked at this issue,
9 I think they very clearly recognized what is going to happen
10 when you subordinate your seniority. Not only in 1972, but
11 each time they looked at the contract and certainly in 1977 --
12 And, by the way, by the time you get to 1977 these layoffs
13 are now getting chronic because you are having a rather
14 significant decline.

15 Here you are looking at, first of all, what is needed
16 in the building, what is needed in a particular program, elemen-
17 tary music, elementary art, so these parties certainly knew
18 what they were doing and the language from Article XII really
19 hasn't changed the principle at all. It was certainly there.

20 Now, all the teachers involved we are discussing
21 are all qualified. No one has ever suggested they weren't
22 hired in an individualized way.

23 Merit isn't involved. You know, one of the issues
24 certainly this Court has focused on in reviewing this problem
25 is somebody is stigmatized.

1 QUESTION: Merit isn't involved, but race is.

2 MR. SUSSKIND: So are a variety of other factors,
3 Justice White.

4 QUESTION: Not in these layoffs.

5 MR. SUSSKIND: Well, you know, I have to tell you
6 that I don't think that is absolutely correct, sir. All of
7 the other factors --

8 QUESTION: The case wouldn't be here if it weren't,
9 I wouldn't think.

10 MR. SUSSKIND: That is true, but all I am saying
11 is when you are looking at the total layoffs, Justice White,
12 you are looking at all of these other reasons. Now, quite
13 frankly you have got to recognize this, if some of these other
14 problems, for instance, protection of some of these other
15 programs, hadn't been what they were, that teacher might have
16 been laid off. So, to suggest very honestly that the only
17 reason was that, I think, is inappropriate and inappropriate
18 in the record.

19 Now, you know, there isn't anything in Article XII
20 at all that indicates there is any tie between Article XII
21 and the minority student population. Article VII, as I have
22 said, is a goal. And, when Moses came down with the Ten
23 Commandments, they were commandments. This is a goal and
24 it doesn't have anything to do with Article XII. Sure, it
25 is a hiring position. We have a non-discrimination clause

1 in that labor agreement also and this is what we would like
2 to have. You know, we are never probably going to get it
3 because of what the goal is because of the decline in teachers,
4 but when go to the layoff clause, all it does it protect against
5 elimination. It limits not numerically but by a percentage
6 against this minimal number with less seniority from being
7 eliminated. It doesn't say anything in there that you can't
8 lay them off. White teachers and minority teachers are both
9 laid off. They are not immunitized by this by any means.

10 So, I think the attempt to take Article VII and
11 say, well, this is going to be here forever for this reason
12 would not be a proper interpretation respectfully of that
13 labor agreement.

14 Now, let me suggest that no bad faith from anyone
15 against either the union or the Board. I think the Court
16 is well aware of that as has been alleged.

17 This is a question of diversity for the benefit
18 of the students. So, as we are looking at it from an educational
19 standpoint, and I suggest there is no compelling state interest.
20 To end a discriminatory system does not seem to be in keeping
21 with what this Court had been saying in the 70's and certainly
22 up to the time when Jackson was first integrated. You know,
23 this is not a situation -- These parties were reviewing this
24 on a regular basis. It has a definite life span as does any-
25 thing else in a labor agreement.

1 To suggest sort of in a whisper that somehow there is
2 something wrong with the process -- and I am not saying the
3 Court ought to yield to constitutional questions to a labor
4 agreement necessarily -- but I would rather expect that we
5 know it is part of integration, we know it is part of that
6 plan, and you know why you have done it; that rather than
7 a whisper that perhaps there is some impropriety in that process,
8 there would be some real allegations and some real proof and
9 the Petitioners never put in anything in this case, including
10 the pleadings..

11 In the sad history of really what occurred after
12 Brown Two, Jackson, I think recognizing the time to come,
13 elected to obey this Court's decisions and the law by voluntarily
14 integrāting. In doing so it didn't wait to be sued, only
15 obey the law when it knew it had to obey it.

16 Now, the language under attack here certainly arises,
17 as we have already discussed perhaps longer than we should
18 have, from a compelling governmental interest and one which
19 we say certainly is educationally sound.

20 Now, I think this Court has indicated that school
21 boards have a specialized ability to perhaps deal with these
22 educational issues.

23 We furnish students with an ethenically diverse
24 faculty so they can learn to live in a pluralistic society
25 and that certainly is one of the goals and it is certainly

1 still true today.

2 Now, through education the time is going to come
3 when society will be able to be truly colorblind and judge
4 people as I think this Court would want it to without regard
5 to race. This is not, however, we would suggest to move back
6 20 years. It is the time to move forward where these issues
7 that you have here aren't going to be before this Court.
8 Certainly the best place for this matter to be dealt with
9 are in your educational halls. How are you going to deal
10 with that if we aren't going to have this type of diverse
11 ethnic faculty to work.

12 And, is the Board going to be second guessed in
13 its good faith effort when it was supposed to be looking at
14 whether or not it should integrate, when it did so over a
15 four-year period, and it attempted to address the problem
16 through the layoff clause not unilaterally, but with its teachers
17 through the adversary process of collective bargaining.

18 This is really a situation that is a little bit
19 different. This wasn't a court ordered integration case and
20 it certainly wasn't court-imposed language. These parties
21 not only agreed to it in 1972, but these competent teachers,
22 all of whom are well degreed, have felt it a good idea to
23 continue this right through to the present date. They are
24 aware of this case too.

25 Now, it is necessary to say you ought to yield to

1 them, but I would certainly suggest in a constitutional review
2 of the issue that there are some pretty strong process con-
3 siderations that these people, indeed, have not been abused.

4 You have a good faith effort of competent parties,
5 designed to protect the gains made, not to harm these Petitioners
6 or anybody else. We would suggest on that basis that the
7 language of Article XII found so offensive by the Petitioners
8 should not be found offensive to the Fourteenth Amendment.

9 As you know, this case at bar here was presented on
10 stipulated facts, stipulated to the district court, no factual
11 question was ever raised before the Sixth Circuit. We believe
12 the governmental interest is compelling, so is the educational
13 interest.

14 We would ask this Court to affirm the opinion of
15 the Sixth Circuit Court of Appeals.

16 Thank you.

17 QUESTION: May I just ask you what may be a frivolous
18 question?

19 MR. SUSSKIND: Yes, sir.

20 QUESTION: I was interested in the fact that minorities
21 described in the collective bargaining agreement include blacks,
22 American Indians, Orientals, or persons of Spanish decendency.
23 How in the world would you determine who is a person of Spanish
24 decendency?

25 MR. SUSSKIND: Well, I didn't write that.

1 QUESTION: Pardon me?

2 MR. SUSSKIND: I didn't write that. Hispanics may
3 have been a better term. I guess we just didn't think about
4 it, Justice Powell, at that point. I think we were looking
5 at having Hispanic people.

6 QUESTION: I will ask you one more question.

7 MR. SUSSKIND: Certainly, sir.

8 QUESTION: Would Asian students think that American
9 Indians would be a role model?

10 MR. SUSSKIND: You know -- Let me say one thing
11 about this role model question if I may and which I think
12 will give you an answer to your question.

13 Now, we weren't hiring black teachers that could
14 teach blacks. We had that problem. That is exactly why we --
15 We wouldn't hire an American Indian to teach Indians either.
16 What if we wanted an Oriental or American Indian. That is
17 part of a diverse faculty. And, if you want people to exist
18 here in this ethnic scheme, in this pluralistic scheme that
19 I think we have -- If you had an all white district and you
20 wanted to have some black teachers, I think that might be
21 a very good idea. In Michigan, with the competition we have
22 with the Japanese, let me tell you, I think it might be a
23 real good idea, except for the fact we might be sued by someone
24 who got laid off, if we might not get some Japanese.

25 So far I will admit that we haven't been under attack

1 by the Indians other than perhaps by these Petitioners, but
2 I really think that -- An ethnic diverse faculty we think
3 is a very good idea and we would ask this Court to allow us
4 to continue to do that.

5 CHIEF JUSTICE BURGER: Thank you, gentlemen.

6 The case is submitted.

7 (Whereupon, at 11:57 a.m., the case in the above-
8 entitled matter was submitted.)
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CERTIFICATION.

Anderson Reporting Company, Inc., hereby certifies that the
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84-1340 - WENDY WYGANT, ET AL., Petitioners V. JACKSON BOARD OF

EDUCATION, ETC., ET AL.

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BY Paul A. Richardson

(REPORTER)